

# POZNAN UNIVERSITY OF TECHNOLOGY

EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS) pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

# **COURSE DESCRIPTION CARD - SYLLABUS**

Course name				
Concepts and tools of modern	enterprise management			
Course				
Field of study		Year/Semester		
Computer Sciences Area of study (specialization) Software engineering Level of study Second-cycle studies		2/3 Profile of study general academic		
				Course offered in
				english
		Form of study		Requirements
		full-time		elective
Number of hours				
Lecture	Laboratory classes	Other (e.g. online)		
30				
Tutorials	Projects/seminars			
15				
Number of credit points				
3				
Lecturers				
Responsible for the course/lecturer:		Responsible for the course/lecturer:		
prof. dr hab. inż. Leszek Pacho	lski			
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Wydział Inżynierii Zarządzania				
ul. Jacka Rychlewskiego 2				
60-965 Poznań				

# Prerequisites

The student has knowledge of the basics of organization and management. In addition, he should also be able to use the acquired knowledge in practice and is ready to work within team structures.

#### **Course objective**

The aim of the course is: to familiarize students with the paradigms of enterprise management and the factors triggering their change, metaconceptions of a lean and agile enterprise, as well as the concepts and methods of management that comprise them, as well as to develop the skills of situational selection and application of management concepts and methods in practice.



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#### **Course-related learning outcomes**

Knowledge

1. Student knows the economic, legal and other conditions of IT companies' operations

2. Student has basic knowledge regarding management /running a business and individual entrepreneurship

Skills

1. Student is able - when formulating and solving engineering tasks - to integrate knowledge from various areas of computer science (and if necessary also knowledge from other disciplines of knowledge)

2. The student is able to determine the directions of further learning and implement the process of selfeducation, including other people

Social competences

1. Student understands the importance of popularizing and improving existing competences in the field of the latest achievements of IT and management engineering

## Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

Knowledge acquired during the lecture is verified by a test carried out after the last lecture. The test consists of 20 closed questions. Assessment threshold: 50% of the points (satisfactory).

Knowledge acquired under the project is verified on the basis of solving individual tasks covered by the project curriculum. The student receives points for each task. Assessment threshold: 50% of the points (satisfactory).

## Programme content

Lecture: The essence and functions of management. Enterprise goals. Classic concepts and tools for management of modern business. New Wave and concept of "intelligent" enterprise management. Concept and tools for Business Intelligence System in enterprise management. Agile Management as (rooted in Lean Management and in World Class Manufacturing Practices) response to the inadequacy of the waste elimination paradigm. Economy based on intelligent digital technologies. Concepts and tools of Industry 4,0. A modern enterprise as an object of cyber-attacks. Concepts of contemporary corporate enterprises. Concepts of basic models for decision-making in business management. Specialization, differentiation and diversification as strategic development paths for a modern enterprise. Concepts and tools for enterprise strategies. Concepts and tools of managing (leading) people as a basic managerial function. Leadership as a management innovation. Concepts and tools of organizational innovations of the enterprise. Business Process Reengineering. Project: Designing the organizational structure of the enterprise: methodology and procedure for designing the organizational structure of the enterprise. Methodology and procedure for designing the organizational structure. Creating market advantage (cost, differential, specialization and diversification paths of enterprise development).



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Project: The concept of implementing selected methods and tools of enterprise management for a selected enterprise

#### **Teaching methods**

Monographic lecture in the form of a multimedia presentation, with elements of a seminar lecture. Project: solving project tasks based on the case study method.

#### Bibliography

Basic

1. Pawłowski E., Trzcieliński S., Zarządzanie Przedsiębiorstwem. Funkcje i struktury. Wydawnictwo Politechniki Poznańskiej, Poznań 2011

2. Trzcieliński S., Przedsiębiorstwo zwinne, Wydawnictwo Politechniki Poznańskiej, Poznań 2011

3. Trzcieliński S. Włodarkiewicz-Klimek H., Pawłowski K. Współczesne koncepcje zarządzania, Wydawnictwo Politechniki Poznańskiej, Poznań 2013

4. Zimniewicz K., Współczesne koncepcje i metody zarządzania, PWE, Warszawa, 2008

#### Additional

1. Pacholski L., Malinowski B., Niedźwiedź S., Kierowanie, Wydawnictwo Politechniki Poznańskiej, Poznań 2012

2. Sudoł S., Przedsiębiorstwo. Podstawy nauki o przedsiębiorstwie. Zarządzanie przedsiębiorstwem, PWE, Warszawa 2006

3. Business Process Management. Practical Guidlines to Successful Implementations, Jeston J., Nelis J., Elsevier, Hungary 2008

#### Breakdown of average student's workload

	Hours	ECTS
Total workload	75	3,0
Classes requiring direct contact with the teacher	45	2,0
Student's own work (literature studies, preparation for projects, preparation for tests) <sup>1</sup>	30	1,0

<sup>&</sup>lt;sup>1</sup> delete or add other activities as appropriate